



Classification	Official		
Meeting	Performance & Resources Board	Agenda No	10
Date of Meeting	20 May 2024		
Report Authors:	Peter Morath - Programme Manager		
Presented By	Karl Edwards - Director of Corporate Services		
Subject	Digital & Data Programme Update		
Type of Report:	Information		
Action Point No.	N/A	For Publication	Yes

RECOMMENDATIONS

It is recommended that the programme continues, as defined, and approved by the original business case, reference: 009-21.

EXECUTIVE SUMMARY

Over the last six months, following the publication of the previous P&R update, the Digital & Data (D&D) Programme continued to deliver across its remaining core projects.

The monthly D&D Programme Board continues as an effective governing body. The Board members represent the main Service business areas and provide governance and oversight for the programme. The Programme feeds into the Service's Portfolio Management Board as the overarching sponsoring group.

The Head of Portfolio, Governance and Assurance undertakes the programme assurance role and works closely with the programme team to provide assurance for the Programme SRO.

The programme continues to progress appropriately. Project assurance reviews are in progress.

The Digital & Data Programme now consist of the following projects:

- Control Systems (Delivery)
- Networks (Closed)
- Finance Systems (Delivery)
- Mobilising Technology (Initiation)
- Control Systems Optimisation (Initiation)
- Asset Tracking (Initiation)
- HR & Payroll System (moved back to pipeline)

BACKGROUND

The Control Systems – Phase 1 project is progressing with the IRS cloud implementation, and this is due to complete within the next P&R reporting period.

The provision of the emergency telephony element of the project is under review due to changes in what the supplier is now able to deliver. Discussions in this space are ongoing.

The Networks project successfully close.

The Finance Systems project delivered the CODA Dream replacement on the 10th of April and is now working to deliver the expenses and fixed assets modules, and OCR functionality.

The Mobilising Technology project has initiated and will replace station end equipment, the mobile data terminals (MDTs), and review the tablets within appliances.

The Control Systems Optimisation project has initiated and will look at opportunities to exploit the new Guardian Command system.

The Asset Tracking project has initiated and will introduce a digital solution for the management and testing of appliance assets.

The strategic HR & Payroll project has been moved back to pipeline and will be revisited when funding is available and in line with collaboration timelines. In the meantime, a procurement compliant renewal with existing provider will be progressed as part of BAU.

A consistent governance approach is being applied across all projects and regular project update reports are provided to project, programme, and portfolio boards to track progress and raise any concerns.

OPTIONS AND ANALYSIS

There are no options to present for this reporting period.

RISKS AND MITIGATIONS

The Digital & Data Programme reviews risks monthly. These are being effectively managed by the programme team.

Each project within the Digital & Data Programme will manage and maintain a risk and issue log as defined by the governance process.

LINKS TO FIRE & RESCUE PLAN

The Digital & Data Programme continue to deliver in alignment with appropriate strategies. Programme scheduling is flexible enough to allow adjustments based on changes to the current, or future, plan.

FINANCIAL IMPLICATIONS

There are no changes to the financial implications, they are as defined in the original business case.

LEGAL IMPLICATIONS

There are no changes to the legal implications, they are as defined in the original business case.

STAFFING IMPLICATIONS

Innovation & Change and ICT have identified and committed resource to existing projects, any new projects will be reviewed, and staffing implications captured and addressed.

EQUALITY AND DIVERSITY IMPLICATIONS

Equality and diversity implications are addressed by each project within the Digital & Data Programme.

The actions being taken will not have a disproportionate impact on individuals with protected characteristics (as defined within the Equality Act 2010), when compared to all other individuals and will not disadvantage people with protected characteristics.

Race	n	Religion or belief	n
Sex	n	Gender reassignment	n
Age	n	Pregnancy & maternity	n
Disability	n	Marriage and Civil Partnership	n
Sexual orientation	n		

The Core Code of Ethics Fire Standard has been fully considered and incorporated into the proposals outlined in this paper.

HEALTH AND SAFETY IMPLICATIONS

Health and safety implications are addressed by each project within the Digital & Data Programme.

CONSULTATION AND ENGAGEMENT

Rep bodies have been engaged and have been provided with background information for both the Digital & Data Programme. They have also been asked how they would like to be involved and receive relevant updates.

Each project, where appropriate, is engaging with rep bodies on an individual basis.

FUTURE PLANS

Further projects to support station mobilisation and optimisation of the control room system are being reviewed and may be added to the D&D programme.

LIST OF BACKGROUND PAPERS AND APPENDICES

None